



Camden and Islington
NHS Foundation Trust

St Pancras Transformation Programme



Year ahead

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Transforming our estate: the year ahead

Update from Malcolm McFrederick, St Pancras Transformation Programme Director

"It is another packed year for the programme and as we head into spring, I want to share the latest progress and plans for the year ahead.

"Site preparation work continues at Highgate East where our new hospital will be built and those of you who pass the area, will notice that the landscape is already starting to look very different. Building will begin in the first half of this year and we will continue to share progress with you.

"Co-design work for changes at the Highgate Mental Health Centre (Highgate West), to support the creation of a single campus for our inpatient services at Highgate, has also begun. You can read more about this on page 5.

"Plans for the redevelopment of Lowther Road are also moving forward to create our first integrated community mental health centre. As well as planning the redevelopment of the site, we have been working hard to find existing facilities from where services can continue while building work takes place.

"We have identified some space at 592 Holloway Road, an existing Trust site, but we recognise the limitations of this building. So while this site will be refurbished over the coming months to temporarily house some Lowther staff and services, we continue to work closely with the teams there to identify other suitable supplementary space.

“The Trust continues to work hard to improve overall investment in its community services. To support delivery of our clinical strategy and the wider NHS North Central London long-term plan, the Trust has committed to the appointment of 35 new community team members this financial year, with a further 78 to follow. Our expanding community team, who will help us to support more people with mental health problems to live well in their communities, will also need space within our community estate, which is currently very limited.

“With this in mind, the Trust submitted a capital bid to the Department of Health and Social Care for funding to procure a vacant building, in the heart of Kentish Town, on Regis Road. I am really pleased to share that our bid was successful and soon, we will have additional and much needed community space. As the government bid money is only available to us until the end of this financial year, co-design work, with staff and service users, has already taken place to create a modern, flexible space.

“Over the coming months, we will be deciding the best way to utilise this space as part of our wider estate redevelopment programme.

“Finally, plans to redevelop the St Pancras Hospital site will also start to take shape this year. There is a significant amount of work involved to develop a master plan for the site with our development partner and Moorfields, as well as to co-design our new St Pancras building, in collaboration with the Institute of Mental Health.

“We will keep you informed and share opportunities to get involved in the various aspects of the programme. Meanwhile, on the following pages you can find out more about the areas of work I have touched on here.”

If you would like a member of the team to join one of your existing team or group meetings to answer any questions you may have, please email stpancrastransformation@candi.nhs.uk

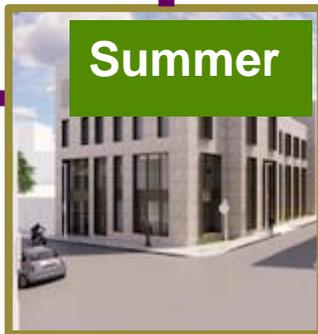


Key milestones in 2021



Spring

- Construction of new hospital begins
- Lowther Road planning permission outcome
- Lowther Road stage 4 co-design completion
- Co-design for Highgate West



Summer

- Co-design for Highgate East details
- Creation of a master plan for St Pancras
- Lowther Road decant
- Ground preparation work at Lowther Road



Autumn

- Co-design for C&I's new St Pancras building begins
- Construction of new facility at Lowther Road begins



Winter

- Planning permission application for new St Pancras building
- Upgrades begin at Highgate West



Creating a single inpatient campus at Highgate

Land preparation work continues at Highgate East to build our new hospital. The new facility will be located opposite the Trust's existing Highgate Mental Health Centre.



The new building will have five wards across four floors, a gym, café, family visiting space, single en-suite bedrooms, dedicated therapy spaces and access to outdoor space from every ward.

Co-designing changes for Highgate West to support the creation of a single inpatient campus

Co-design work for changes to our existing hospital at Highgate West is now underway. The work is in preparation for the move of all inpatient services from St Pancras to Highgate once our new hospital has been built.

The creation of a single campus will involve the reconfiguration of wards across our two inpatient buildings, on the basis of clinical appropriateness. This will mean that high acuity mental health services will be accommodated on the Highgate West site, co-locating them with the Health Based Place of Safety.

Other wards, which include rehabilitation and services for ageing and mental health, will be accommodated on the Highgate East site, closer to physical health services at the Whittington Hospital.

While the Trust's overall bed numbers will remain the same, as acute wards generally have more beds per ward, the total number of beds at the Highgate West site will increase. Ward redesigns will be required to accommodate the reconfiguration.

Early discussions have begun with our inpatient teams and architects, Ryder, who have been



working with us to design our new hospital at Highgate East, will also support this work.

A series of co-design workshops will run from March, and the co-design process will be the same as the one followed for Highgate East. Staff and service user representatives are being invited to join the workshops to help shape the plans.

If you haven't already received an invite but would like to join the workshops, please email stpancrastransformation@candi.nhs.uk to find out dates and whether spaces are still available.

Co-designing the internal elements of our proposed new facility at Lowther Road

Between now and the end of April, our architects will be leading another series of workshops with Lowther Road staff and service user representatives, to co-design elements such as doors, windows, signage and way finding for our new building there.

If you haven't had a chance to see the plans that have been submitted as part of our planning permission application, they are available to view on [our website](#). We expect to hear the outcome of our planning permission application around mid-March and subject to approvals, demolition of the existing building will take place later this year.

The new facility will offer bike racks, a shower room, open plan staff rest areas and 70 to 100 workstations for staff.

Plans also include 30 consultation rooms to see service users, a community café, as well as meeting room spaces and a collaboration and information zone.

All Lowther Road services will need to be temporarily relocated while

redevelopment work takes place. We have identified some space at 592 Holloway Road, an existing Trust site, and continue to work with the staff teams to identify additional suitable temporary accommodation. We will clearly communicate the changes with all staff and service users ahead of any service moves.

The new Lowther Road building will house existing services that are based there, other Trust community services and there will be space for third sector providers to run support services. The full list of services to be offered at the site will be determined by the Trust's community service structure work that is currently underway.



Our new community building at Regis Road, Kentish Town

The Trust is pleased to have secured capital bid funding to purchase a new building to strengthen its community estate. Over the coming months, we will be deciding the best way to utilise this space as part of our wider estate redevelopment programme.

The Trust's new community building at Regis Road, in the heart of Kentish Town, will provide much needed space for our expanding community teams.



It offers 12,000 square feet of space, currently being refurbished to create flexible, modern spaces including interview and treatment rooms, and office space for staff.



Have a question or want to find out more?

Detailed programme information is available on our website at www.candi.nhs.uk

If you have specific questions about any element of the programme, please send them to stpancrastransformation@candi.nhs.uk

If you would like to discuss any part of the plans, we are happy to attend one of your regular meetings.